2012

Federal Employee Viewpoint Survey Results

EMPLOYEES INFLUENCING CHANGE

FEDERAL HOUSING FINANCE AGENCY

AGENCY RESULTS

This FEVS report contains content that is inconsistent with Executive Order (EO) 14151 Ending Radical and Wasteful Government DEI Programs and Preferencing, and EO 14168 Defending Women From Gender Ideology Extremism and Restoring Biological Truth to the Federal Government.

Over 687,000 Federal Employees' Opinions

UNITED STATES
OFFICE OF PERSONNEL MANAGEMENT

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		70	143	61	44	18	336	NA
organization.	%	63.5	20.8	42.7	18.1	13.0	5.4	100.0	
I have enough information to do my job well.	N		42	159	49	55	32	337	NA
2. Thave enough information to do my job well.	%	60.8	12.1	48.6	13.7	16.3	9.3	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		62	109	65	60	40	336	NA
things.	%	51.6	18.7	32.9	19.3	17.3	11.9	100.0	
*4. My work gives me a feeling of personal accomplishment	N		64	144	57	41	29	335	NA
*4. My work gives me a feeling of personal accomplishment.	%	62.4	19.2	43.1	17.2	11.9	8.6	100.0	
*F I like the kind of wede Lab	N		88	172	45	18	7	330	NA
5. I like the kind of work I do.	%	78.6	26.4	52.2	14.2	5.1	2.2	100.0	
I know what is expected of me on the job.	N		61	151	46	50	24	332	NA
6. I know what is expected of me on the job.	%	64.4	18.9	45.5	13.5	15.0	7.1	100.0	
7. When needed I am willing to put in the extra effort to get a job done.	N		243	88	3	1	1	336	NA
	%	98.5	72.4	26.1	0.9	0.3	0.4	100.0	
	N		157	145	27	6	1	336	NA
8. I am constantly looking for ways to do my job better.	%	89.6	46.9	42.7	8.2	1.8	0.3	100.0	
9. I have sufficient resources (for example, people, materials,	N		48	153	49	61	25	336	0
budget) to get my job done.	%	59.5	14.4	45.1	14.9	17.9	7.6	100.0	
***	N		48	168	61	34	21	332	3
*10. My workload is reasonable.	%	64.9	14.7	50.2	18.4	10.2	6.4	100.0	
	N		37	123	51	62	53	326	2
*11. My talents are used well in the workplace.	%	49.5	11.8	37.7	15.7	18.9	16.0	100.0	
	N		77	156	45	31	23	332	3
*12. I know how my work relates to the agency's goals and priorities.	%	70.8	23.4	47.4	13.4	9.0	6.8	100.0	
***	N		108	143	50	20	12	333	2
*13. The work I do is important.	%	75.0	32.6	42.5	15.3	6.1	3.5	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		93	146	34	31	28	332	3
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	72.8	27.7	45.1	9.6	9.1	8.5	100.0	
*45. My performance appraisal is a fair reflection of any performance	N		77	143	44	34	32	330	3
*15. My performance appraisal is a fair reflection of my performance.	%	66.5	23.9	42.6	14.0	10.2	9.3	100.0	
40. Lore hald accountable for achieving accounts	N		79	171	51	16	15	332	1
16. I am held accountable for achieving results.	%	76.2	24.2	52.0	14.8	4.6	4.4	100.0	

Survey Administration Period: May 23, 2012 to July 2, 2012

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Sample or Census: Census

Number of surveys completed: 337 Number of surveys administered: 499

^{*} AES prescribed items

^{**} Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'

 17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. *18. My training needs are assessed. *19. In my most recent performance appraisal, I understood what I had 	N % N % N	59.2 49.2	64 22.6 41	112 36.7	55	31	38	300	35
*18. My training needs are assessed.	N % N			36.7	47.0		00	300	35
, •	% N	49.2	41		17.8	10.3	12.6	100.0	
, •	N	49.2		119	85	50	34	329	7
*19 In my most recent performance appraisal Lunderstood what I had			12.9	36.3	25.4	15.3	10.0	100.0	
	%		80	108	56	47	43	334	2
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).		56.7	24.3	32.4	16.6	13.7	13.0	100.0	
*00. The great level with a second to set the interest	N		59	176	46	31	25	337	NA
*20. The people I work with cooperate to get the job done.	%	70.6	17.9	52.7	13.0	9.0	7.4	100.0	
*21. My work unit is able to recruit needs with the right skills	N		47	143	65	42	21	318	19
My work unit is able to recruit people with the right skills.	%	60.7	15.0	45.6	20.0	12.7	6.6	100.0	
*22. Promotions in my work unit are based on merit.	N		33	78	90	43	54	298	39
.z. Fromotions in my work unit are based on ment.	%	37.8	11.1	26.8	29.9	14.5	17.9	100.0	
 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. 	N		9	53	100	63	50	275	59
	%	22.3	3.0	19.3	37.7	22.3	17.7	100.0	
24. In my work unit, differences in performance are recognized in a	N		16	65	82	81	51	295	42
meaningful way.	%	28.4	5.6	22.7	27.6	26.8	17.3	100.0	
25. Awards in my work unit depend on how well employees perform	N		22	81	89	52	46	290	46
their jobs.	%	36.7	7.9	28.9	30.5	17.6	15.1	100.0	
26. Employees in my work unit share job knowledge with each other.	N		48	186	53	27	20	334	2
26. Employees in my work unit share job knowledge with each other.	%	71.3	14.7	56.6	15.3	7.7	5.7	100.0	
27. The skill level in my work unit has improved in the past year.	N		44	129	87	33	20	313	21
27. The skill level in my work unit has improved in the past year.	%	55.9	14.3	41.7	27.7	10.0	6.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	ltem Response Total	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		121	142	59	10	5	337	NA
unit?	%	78.8	36.2	42.6	16.7	3.1	1.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills	N		41	165	55	49	15	325	9
necessary to accomplish organizational goals.	%	64.2	12.6	51.5	16.5	14.8	4.6	100.0	

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		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		15	77	75	88	72	327	7
to work processes.	%	28.8	4.8	24.1	22.9	26.5	21.8	100.0	
1. Employees are recognized for providing high quality products and	N		25	98	69	77	55	324	8
services.	%	38.7	8.1	30.5	20.5	24.1	16.7	100.0	
*22 Creativity and innovation are rewarded	N		17	66	88	76	66	313	19
*32. Creativity and innovation are rewarded.	%	27.3	5.6	21.7	28.0	24.2	20.5	100.0	
*22. Day raises demand on heavy will enough you montain their inte	N		8	47	75	77	91	298	33
*33. Pay raises depend on how well employees perform their jobs.	%	18.9	2.6	16.3	25.4	25.9	29.8	100.0	
24. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	N		56	115	77	28	26	302	33
	%	56.1	18.3	37.7	25.5	9.4	9.0	100.0	
35. Employees are protected from health and safety hazards on the	N		97	172	33	13	13	328	6
job.	%	82.5	29.9	52.6	9.5	3.9	4.1	100.0	
 My organization has prepared employees for potential security threats. 	N		72	193	35	15	11	326	4
	%	81.3	22.1	59.2	10.8	4.4	3.6	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		38	89	70	39	54	290	44
political purposes are not tolerated.	%	43.7	13.6	30.1	24.4	13.8	18.2	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		56	118	59	22	29	284	51
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	61.0	20.1	41.0	20.9	8.2	9.9	100.0	
	N		34	137	79	45	28	323	10
39. My agency is successful at accomplishing its mission.	%	53.5	10.4	43.1	24.4	13.5	8.6	100.0	
	N		56	112	90	57	19	334	NA
40. I recommend my organization as a good place to work.	%	51.0	16.9	34.1	27.3	16.1	5.6	100.0	
41. I believe the results of this survey will be used to make my agency	N		33	83	70	52	62	300	34
a better place to work.	%	39.1	10.9	28.2	23.5	17.0	20.4	100.0	
*42. My supervisor supports my need to balance work and other life	N		138	141	33	12	7	331	3
issues.	%	84.5	42.6	41.9	9.8	3.5	2.2	100.0	
43. My supervisor/team leader provides me with opportunities to	N		100	120	60	20	31	331	3
demonstrate my leadership skills.	%	68.0	30.9	37.1	16.8	6.2	9.0	100.0	
*44. Discussions with my supervisor/team leader about my	N		76	110	68	34	33	321	8
performance are worthwhile.	%	58.9	24.3	34.6	20.6	10.9	9.6	100.0	

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		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		80	115	65	8	17	285	48
representative of all segments of society.	%	68.8	28.3	40.5	22.3	3.0	6.0	100.0	
46. My supervisor/team leader provides me with constructive	N		69	119	75	36	33	332	2
suggestions to improve my job performance.	%	57.2	21.5	35.7	22.5	10.8	9.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		96	137	48	24	19	324	7
development.	%	72.7	30.4	42.3	14.6	7.0	5.8	100.0	
40. My averaginanthagus landar lintaga ta velat libaya ta asy	N		118	136	39	24	15	332	NA
48. My supervisor/team leader listens to what I have to say.	%	77.2	35.9	41.3	11.6	6.9	4.3	100.0	
40. Mu a manife authorized landon tracto nea with respect	N		131	135	30	20	14	330	NA
49. My supervisor/team leader treats me with respect.	%	81.0	40.1	40.9	8.9	6.3	3.8	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		103	155	22	38	13	331	NA
me about my performance.	%	78.9	31.4	47.5	6.4	11.2	3.5	100.0	
+F4 11	N		111	102	51	39	28	331	NA
*51. I have trust and confidence in my supervisor.	%	65.0	34.0	31.1	15.3	11.5	8.2	100.0	
		Percent						Item	Do Not Know/
		Positive	Very Good	Good	Fair	Poor	Very Poor	Response Total	No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N	Positive	Very Good	Good 99	Fair 58	Poor 27	Very Poor	•	
*52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?	N %	Positive 68.8						Total	Judge
immediate supervisor/team leader?			125 38.2 Strongly Agree	99	58 17.3 Neither Agree nor Disagree	27	21 6.1 Strongly Disagree	330 100.0 Item Response Total**	Judge
immediate supervisor/team leader? *53. In my organization, leaders generate high levels of motivation and	% N	68.8	125 38.2 Strongly	99 30.6 Agree 68	58 17.3 Neither Agree nor Disagree	27 7.8	21 6.1 Strongly	Total 330 100.0 Item Response Total**	Judge NA Do Not Know/ No Basis to
*53. In my organization, leaders generate high levels of motivation and commitment in the workforce.	%	68.8	125 38.2 Strongly Agree	99 30.6 Agree	58 17.3 Neither Agree nor Disagree	27 7.8 Disagree	21 6.1 Strongly Disagree	330 100.0 Item Response Total**	Judge NA Do Not Know/ No Basis to Judge 4
 *53. In my organization, leaders generate high levels of motivation and commitment in the workforce. 54. My organization's leaders maintain high standards of honesty and 	% N	68.8 Percent Positive	125 38.2 Strongly Agree	99 30.6 Agree 68	58 17.3 Neither Agree nor Disagree	27 7.8 Disagree 91	21 6.1 Strongly Disagree	Total 330 100.0 Item Response Total**	Judge NA Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and commitment in the workforce.	% N %	68.8 Percent Positive	125 38.2 Strongly Agree 22 7.1	99 30.6 Agree 68 21.6	58 17.3 Neither Agree nor Disagree 76 23.4	27 7.8 Disagree 91 28.0	21 6.1 Strongly Disagree 65 19.9	Total 330 100.0 Item Response Total** 322 100.0	Judge NA Do Not Know/ No Basis to Judge 4
 *53. In my organization, leaders generate high levels of motivation and commitment in the workforce. 54. My organization's leaders maintain high standards of honesty and integrity. *55. Managers/supervisors/team leaders work well with employees of 	% N % N	68.8 Percent Positive	125 38.2 Strongly Agree 22 7.1 42	99 30.6 Agree 68 21.6 111	58 17.3 Neither Agree nor Disagree 76 23.4 60	27 7.8 Disagree 91 28.0 51	21 6.1 Strongly Disagree 65 19.9 42	Total 330 100.0 Item Response Total** 322 100.0 306	Judge NA Do Not Know/ No Basis to Judge 4
*53. In my organization, leaders generate high levels of motivation and commitment in the workforce. 54. My organization's leaders maintain high standards of honesty and integrity. *55. Managers/supervisors/team leaders work well with employees of different backgrounds.	% N % N	68.8 Percent Positive	125 38.2 Strongly Agree 22 7.1 42 13.6	99 30.6 Agree 68 21.6 111 36.7	58 17.3 Neither Agree nor Disagree 76 23.4 60 19.6	27 7.8 Disagree 91 28.0 51 16.5	21 6.1 Strongly Disagree 65 19.9 42 13.6	330 100.0 Item Response Total** 322 100.0 306 100.0	Judge NA Do Not Know/ No Basis to Judge 4 22
*53. In my organization, leaders generate high levels of motivation and commitment in the workforce. 54. My organization's leaders maintain high standards of honesty and integrity. *55. Managers/supervisors/team leaders work well with employees of different backgrounds. *56. Managers communicate the goals and priorities of the	% N % N %	68.8 Percent Positive 28.7 50.3	125 38.2 Strongly Agree 22 7.1 42 13.6 37	99 30.6 Agree 68 21.6 111 36.7 116	58 17.3 Neither Agree nor Disagree 76 23.4 60 19.6 75	27 7.8 Disagree 91 28.0 51 16.5	21 6.1 Strongly Disagree 65 19.9 42 13.6 42	Total 330 100.0 Item Response Total** 322 100.0 306 100.0 302	Judge NA Do Not Know/ No Basis to Judge 4 22
*53. In my organization, leaders generate high levels of motivation and commitment in the workforce. 54. My organization's leaders maintain high standards of honesty and integrity. *55. Managers/supervisors/team leaders work well with employees of different backgrounds.	N % N % N %	68.8 Percent Positive 28.7 50.3	125 38.2 Strongly Agree 22 7.1 42 13.6 37 12.2	99 30.6 Agree 68 21.6 111 36.7 116 38.8	58 17.3 Neither Agree nor Disagree 76 23.4 60 19.6 75 24.4	27 7.8 Disagree 91 28.0 51 16.5 32 10.8	21 6.1 Strongly Disagree 65 19.9 42 13.6 42 13.8	330 100.0 Item Response Total** 322 100.0 306 100.0 302 100.0	Judge NA Do Not Know/ No Basis to Judge 4 22 27
*53. In my organization, leaders generate high levels of motivation and commitment in the workforce. 54. My organization's leaders maintain high standards of honesty and integrity. *55. Managers/supervisors/team leaders work well with employees of different backgrounds. *56. Managers communicate the goals and priorities of the	N % N % N % N	68.8 Percent Positive 28.7 50.3 51.0	125 38.2 Strongly Agree 22 7.1 42 13.6 37 12.2 31	99 30.6 Agree 68 21.6 111 36.7 116 38.8 126	58 17.3 Neither Agree nor Disagree 76 23.4 60 19.6 75 24.4 54	27 7.8 Disagree 91 28.0 51 16.5 32 10.8 63	21 6.1 Strongly Disagree 65 19.9 42 13.6 42 13.8	Total 330 100.0 Item Response Total** 322 100.0 306 100.0 302 100.0 322	Judge NA Do Not Know/ No Basis to Judge 4 22 27

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		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		24	90	78	62	66	320	9
example, about projects, goals, needed resources).	%	36.1	7.6	28.6	24.5	19.4	20.0	100.0	
59. Managers support collaboration across work units to accomplish	N		29	110	71	49	63	322	5
work objectives.	%	44.2	9.3	34.9	21.6	15.5	18.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		61	95	73	41	38	308	20
directly above your immediate supervisor/team leader?	%	51.1	19.7	31.5	23.4	12.9	12.5	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		39	95	71	68	51	324	4
	%	42.1	11.9	30.1	22.4	20.0	15.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		61	158	60	18	12	309	19
oz. Ochior icaders demonstrate support for vvolveine programs.	%	71.0	19.7	51.3	19.3	5.9	3.9	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		36	97	76	84	33	326	NA
affect your work?	%	40.8	11.1	29.6	23.9	25.8	9.6	100.0	
*64. How satisfied are you with the information you receive from	N		28	100	69	90	37	324	NA
management on what's going on in your organization?	%	39.7	8.7	31.0	21.9	27.2	11.2	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		38	114	84	47	42	325	NA
good job?	%	47.4	11.8	35.5	25.8	14.3	12.6	100.0	
*66. How satisfied are you with the policies and practices of your	N		25	66	87	96	51	325	NA
senior leaders?	%	28.1	7.7	20.4	27.3	28.9	15.7	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		24	62	110	71	57	324	NA
your organization?	%	27.2	7.5	19.7	33.2	22.4	17.2	100.0	
*68. How satisfied are you with the training you receive for your	N		47	123	100	33	19	322	NA
present job?	%	52.5	14.8	37.8	31.5	10.1	5.9	100.0	

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		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total	Do Not Know/ No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		50	131	66	52	24	323	NA
os. Considering everything, now satisfied are you with your job:	%	56.4	15.5	40.9	20.6	15.9	7.2	100.0	
*70. Considering even thing, how estisfied are you with your nav?	N		57	133	60	47	27	324	NA
*70. Considering everything, how satisfied are you with your pay?	%	58.5	17.2	41.3	18.8	14.2	2 8.4 100	100.0	
71. Considering everything, how satisfied are you with your	N		42	110	63	70	39	324	NA
organization?	%	47.3	13.1	34.1	20.1	20.8	11.8	100.0	

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

Yes	252	78.8
No	56	17.0
Not sure	13	4.2
Total	321	100.0

73. Please select the response below that BEST describes your current teleworking situation:

	N	%
I telework 3 or more days per week.	43	13.1
I telework 1 or 2 days per week.	80	24.8
I telework, but no more than 1 or 2 days per month.	22	6.9
I telework very infrequently, on an unscheduled or short-term basis.	89	27.6
I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel).	13	4.1
I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking.	0	0.0
I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework.	26	7.8
I do not telework because I choose not to telework.	49	15.5
Total	322	100.0

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 Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS) 		N	%
Trom Samuel (mrs)	Yes	251	77.6
	No	60	18.4
	Not available to me	13	4.1
	Total	324	100.0
75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)		N	%
Smoking programs)			
	Yes	213	65.9
	No	103	31.1
	Not available to me	9	2.9
	Total	325	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	46	14.7
	No	274	84.2
	Not available to me	4	1.2
	Total	324	100.0
 Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting suppogroups) 	ort	N	%
	Yes	5	1.8
	No	262	81.2
	Not available to me	56	17.0
	Total	323	100.0
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
5 (1 / 11 0 1 / 1 /	Yes	7	2.3
	No	262	80.9
	Not available to me	55	16.8
	Total	324	100.0

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in your agency? Telework	N		97	87	29	11	3	227	9
	%	81.6	42.5	39.1	12.6	4.7	1.2	100.0	
80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)	N		165	74	7	4	0	250	1
	%	95.4	65.6	29.8	2.8	1.8	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	N		92	92	21	3	2	210	1
	%	87.5	43.6	43.9	10.1	1.3	1.2	100.0	
82. How satisfied are you with the following Work/Life programs in	N		11	16	12	0	1	40	7
your agency? Employee Assistance Program (EAP)	%	68.9	28.1	40.8	28.9	0.0	2.2	100.0	
83. How satisfied are you with the following Work/Life programs in	N		2	1	1	0	0	4	3
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	73.3	45.6	27.7	26.7	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		3	2	1	0	0	6	2
your agency? Elder Care Programs (for example, support groups, speakers)	%	82.5	50.5	32.0	17.5	0.0	0.0	100.0	

Percentages are weighted to represent the Agency's population.

Sample or Census: Census

Survey Administration Period: May 23, 2012 to July 2, 2012

The work/life satisfaction results only include employees who indicated that they participated in the program.

 $^{^{\}star\star}$ Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'



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